Financial Statements

Boys and Girls Clubs of South Coast BC

March 31, 2014

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## Independent Auditor's Report

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To the Board of Directors of Boys and Girls Clubs of South Coast BC

We have audited the accompanying financial statements of Boys and Girls of South Coast BC, which comprise the balance sheet as at March 31, 2014, and the statements of revenue and expense, changes in fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



We believe that the audit evidence we have obtained in our audit is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Boys and Girls Clubs of South Coast BC as at March 31, 2014, and the results of its operations, changes in fund balances, and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Grant Thornton LLP

Vancouver, Canada June 26, 2014

Chartered Accountants

Boys and Girls Clubs of South Coast Balance Sheet	BC		
March 31		2014	2013
Assets			
Current Cash and cash equivalents	\$	32,352	\$ 444,901
Receivables BGC Foundation of South Coast BC (Note 8)		505,220	67,636
Other receivables (Note 3)		404,809	352,676
Prepaid expenses		2,319	 1,337
		944,700	866,550
Property and equipment (Note 4)		3,040,742	 3,135,194
	\$	3,985,442	\$ 4,001,744
Liabilities Current Bank indebtedness (Note 5) Payables and accruals Deferred revenue (Note 6)	\$	307,102 531,076 226,286 1,064,464	\$ - 433,437 485,580 919,017
Deferred contributions related to property and equipment (Note 7)		978,927	 952,055
		2,043,391	 1,871,072
Funds balances			
Investment in property and equipment General fund		2,061,815 (119,764)	 2,183,139 (52,467)
		1,942,051	 2,130,672
	\$	3,985,442	\$ 4,001,744

### Commitments (Note 11)

On behalf of the Board

-\_\_\_ Director Director

## Boys and Girls Clubs of South Coast BC Statement of Revenue and Expense

Statement of Revenue and Expense Year ended March 31	2014	2013
Revenue		
Program fees and memberships	\$ 745,459	\$ 722,058
Government	5,320,916	5,427,350
Gaming	256,957	386,655
United Way	651,143	646,723
Rental, deferred and other	435,382	287,465
	7,409,857	7,470,251
Expense		
Salaries and benefits (Note 9)	6,169,990	6,450,675
Building occupancy (Note 8)	854,204	851,053
Office	231,620	215,749
Program supplies	425,566	431,044
Employment participants and partners (Note 12)	1,395,421	1,173,783
Transportation	267,753	293,203
Insurance, professional fees and other	497,415	489,522
	9,841,969	9,905,029
Deficiency of revenue over expense from operations before other items	(2,432,112)	(2,434,778)
Other items Amortization of property and equipment Amortization of deferred contributions related to	(379,048)	(344,291)
property and equipment (Note 7)	251,789	199,686
Deficiency of revenue over expense from operations	(2,559,371)	(2,579,383)
The Foundation administration allocation (Note 8)	120,000	120,000
Annual grant from The Foundation (Note 8)	2,250,750	2,410,000
Deficiency of revenue over expense	\$ (188,621)	\$ (49,383)

# Boys and Girls Clubs of South Coast BC Statement of Changes in Fund Balances Year ended March 31, 2014

	Investment in Property and Equipment		Property and General			 Total
Fund balances, March 31, 2012	\$	1,477,021	\$	703,034	\$ 2,180,055	
(Deficiency) excess of revenue over expense		(144,605)		95,222	(49,383)	
Purchase of property and equipment, net of deferred contributions		850,723		(850,723)	 <u>-</u>	
Fund balances, March 31, 2013		2,183,139		(52,467)	2,130,672	
Deficiency of revenue over expense		(127,259)		(61,362)	(188,621)	
Purchase of property and equipment, net of deferred contributions		5,935		(5,935)	 	
Fund balances, March 31, 2014	\$	2,061,815	\$	(119,764)	\$ 1,942,051	

Year ended March 31		2014		2013
Cash provided by (used in)				
Operating activities	¢	(400 004)	ሱ	(40.000)
Deficiency of revenue over expense Amortization of property and equipment Amortization of deferred contributions related to	\$	(188,621) 379,048	\$	(49,383) 344,291
property and equipment		(251,789)		(199,686)
		(61,362)		95,222
Change in non-cash working capital items Receivable from the Foundation		(437,584)		(48,533)
Other receivables		(52,133)		(95,419)
Prepaid expenses		(982)		145,713
Payables and accruals		97,639		(40,815)
Deferred revenue		(259,294)		129,484
		(713,716)		185,652
Financing activities				
Deferred contributions related to property and equipment Increase in bank indebtedness		278,661 307,102		75,000 -
		585,763		75,000
Investing activities Purchase of property and equipment		(284,596)		(738,595)
Net decrease in cash and cash equivalents		(412,549)		(477,943)
Cash and cash equivalents, beginning of year		444,901		922,844
Cash and cash equivalents, end of year	\$	32,352	\$	444,901

March 31, 2014

#### 1. Purposes of the Agency

The Boys and Girls Clubs of South Coast BC (the "Agency") was incorporated under the Society Act of British Columbia on April 1, 2011 and is a registered charity under the Income Tax Act. The Agency was formed as a result of the amalgamation of Boys & Girls Club Community Services of Delta/Richmond and Boys' and Girls' Clubs of Greater Vancouver.

The purpose of the Agency is to provide children, youth, families and adults with opportunities to develop skills, knowledge and values they need to fulfill their potential, through a continuum of prevention, intervention, developmental, and social recreational programs.

#### 2. Summary of significant accounting policies

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. The following are significant accounting policies applied by the Agency:

#### Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with bank and short-term deposits which can be readily converted to cash.

#### Property and equipment

Property and equipment is recorded at cost less accumulated amortization. The Agency charges amortization over the remaining economic lives of these assets as follows:

Buildings	2 to 25 years Straight-line
Equipment	1 to 3 years Straight-line
Computer software and hardware	1 to 5 years Straight-line
Vehicles	1 to 5 years Straight-line
Leasehold improvements	Straight-line over five to twenty-five years

#### Fund accounting

The general fund reports the revenue and expense related to all clubs and camp programs, donations, fundraising and administrative activities. These amounts are unrestricted in nature.

The investment in property and equipment reports internally and externally restricted contributions, the revenue and expense related to the capital assets and transfers to and from other funds.

#### Revenue recognition

The Agency follows the deferral method of accounting for revenue. Restricted revenue is recognized as revenue in the year in which the related expenses are incurred. Unrestricted revenue is recognized as revenue when received or receivable, if the amount to be received can be reasonably estimated, and collection is reasonably assured. Funds relating to property and equipment which are committed to specific purposes represent restricted contributions that are recognized as income on the same basis that the related asset is amortized.

March 31, 2014

#### 2. Summary of significant accounting policies (continued)

#### Gifts in kind

Donations of products which the Agency would otherwise have purchased are recognized as revenue at their fair market value.

The Agency receives contributed services, including significant time contributed by volunteers, that are not recognized in the financial statements due to the difficulty in determining the fair market value of such contributions.

#### **Financial instruments**

The Agency's financial instruments are measured at fair value when issued or acquired.

At each reporting date, the Agency measures its financial assets and liabilities at cost or amortized cost (less impairment in the case of a financial asset). The financial instruments measured at amortized cost are cash and cash equivalents, Foundation receivables, other receivables, bank indebtedness, and payables and accruals.

For financial instruments measured at cost or amortized cost, the Agency regularly assesses whether there are any indications of impairment. If there is an indication of impairment, and the Agency determines that there is a significant adverse change in the expected timing or amount of future cash flows from the financial asset, it recognizes an impairment loss in the statement of revenue and expense. Any reversals of previously recognized impairment losses are recognized in revenue and expense in the year the reversal occurs.

#### Use of estimates

When preparing the financial statements, management is required to make estimates and assumptions that could affect the reported amounts. Items subject to significant management estimates include useful life of property, plant, and equipment. These estimates affect the reported amounts of amortization of property and equipment, amortization of deferred contributions related to property and equipment, and the balance sheet amounts of property and equipment and deferred capital contributions related to property and equipment. Actual results could differ from those reported.

March 31, 2014

3. Other receivables	 2014	 2013
Grants receivable GST / HST rebates	\$ 386,535 18,274	\$ 281,435 71,241
	\$ 404,809	\$ 352,676

#### 4. Property and equipment

Line of credit						\$	30	7,102	\$	-
5. Bank indel	otec	Iness						2014		2013
value 2014		1,029,000		1,855,538		156,204		-		3,040,742
Net carrying value 2013 <b>Net carrying</b>	\$	1,029,000	\$	2,056,053	\$	42,291	\$	7,850	\$	3,135,194
March 31, 2014	\$	-	\$	2,859,604	\$	277,314	\$	157,043	\$	3,293,961
Amortization	Ψ	-	Ψ	331,339	Ψ	39,859	Ψ	7,850	Ψ	379,048
Accumulated an March 31, 2013	n <mark>ort</mark> \$	ization	\$	2,528,265	\$	237,455	\$	149,193	\$	2,914,913
March 31, 2014	\$	1,029,000	\$	4,715,142	\$	433,518	\$	157,043	\$	6,334,703
March 31, 2013 Additions	\$	1,029,000 -	\$	4,584,318 130,824	\$	279,746 153,772	\$	157,043 -	\$	6,050,107 284,596
Cost										
		Land	In	provements	ar	nd Hardware		Vehicles		Total
			В	uildings and Leasehold		Computer Software				
					Eq	uipment and				

The Agency has an approved line of credit of \$700,000 bearing interest at prime rate plus 0.75% per annum which is collateralized by land and buildings with a net book value of \$1,178,882 at March 31, 2014. As of March 31, 2014, the Agency had utilized \$307,102 (2013: \$Nil) under this facility. The Agency also has an approved line of credit of \$75,000 bearing interest at prime rate plus 1% per annum. As of March 31, 2014 and 2013, the Agency had not utilized this facility. The \$75,000 line of credit will be cancelled in 2015.

#### 6. Deferred revenue

Deferred revenue represents funds received for programs in advance of the services, which have not been delivered as at March 31, 2014.

March 31, 2014

#### 7. Deferred contributions related to property and equipment

Deferred revenue related to property and equipment represents funds donated for specific capital projects and is recognized as revenue over the same period as the property and equipment is amortized.

	 2014	 2013
Balance, beginning of year Additional funds received during the year Recognized as revenue during the year	\$ 952,055 278,661 (251,789)	\$ 1,076,741 75,000 (199,686)
Balance, end of year	\$ 978,927	\$ 952,055

#### 8. Related party transactions

During the year, BGC Foundation of South Coast BC ("The Foundation") contributed \$2,250,750 (2013: \$2,410,000) to the Agency.

Based on a formal agreement between the Agency and The Foundation Boards, The Foundation paid an administration allocation of \$120,000 (2013: \$120,000) to the Agency. This allocation represents The Foundation's share of the salaries and administration costs that are incurred and paid by the Agency on behalf of The Foundation.

During the year, the Agency paid rent expense of \$126,000 (2013: \$126,000) for leasing Camp Potlatch from The Foundation.

The receivable of \$505,220 (2013: \$67,636) represents support obligations from The Foundation and will be reduced through future disbursements to the Agency.

#### 9. Pension obligations

The Agency and certain of its employees contribute to the Pension Plan of the United Way of the Lower Mainland. This is a defined benefit pension plan providing pension benefits to all eligible employees of the United Way and its member agencies who participate in the plan. Participating agencies contribute to the plan as required to provide for the normal cost of benefits currently accruing to employees, and to provide for amortization of any unfunded liabilities and/or solvency deficiencies. An actuarial valuation is carried out every three years and the most recent actuarial valuation was carried out as at December 31, 2010. The next valuation being prepared is as at December 31, 2013. The valuation report has not been released as at the date of the independent auditor's report.

The pension plan is facing funding challenges due to the insufficient investment returns and falling interest rates and has solvency deficit at December 31, 2010, the date of the most recent actuarial valuation for which results are available. The Agency contributions are 175% of employee contributions and employees are contributing an extra 1.2% of pay.

March 31, 2014

#### 9. Pension obligations (continued)

The Agency's pension expense for the year ended March 31, 2014, in respect of pension contributions to the defined benefit plan for its employees amounted to \$225,901 (2013: \$192,517).

In addition, the Agency contributes to a defined contribution plan for certain of its employees. The total contributions to this plan for the year ended March 31, 2014 is \$28,041 (2013: \$33,190).

#### 10. Financial instruments

The fair values of the Agency's financial instruments approximate their carrying values due to their short-term maturity or capacity of prompt liquidation. The Agency is not exposed to significant interest, currency or credit risk arising from these financial instruments.

The carrying amount of financial assets measured at amortized cost is \$942,381 (2013: \$865,213).

The carrying amount of financial liabilities measured at amortized cost is \$838,178 (2013: \$433,437).

#### 11. Commitments

#### Lease commitments

The Agency leases the premises of the Kivan/Kimount Clubs from the City of Vancouver and the premises of the Fraserview Club are leased from the Vancouver Board of Parks and Recreation at nominal annual rents and the leases expired in January 2010 and January 2012, respectively. The Agency is currently negotiating new leases with the City of Vancouver.

The Agency leases Camp Potlatch from the Foundation. The Agency is committed to leasing the Camp until 2021 at an annual rent of \$126,000 plus operating costs.

The Agency leases the premises for Hillside Club and Wintemute Club at nominal annual rents which expire on April 30, 2015.

The Agency has also entered into office equipment leases until 2015.

Minimum lease payments for the next five years and thereafter are as follows:

	E	quipment	 Premises
2015	\$	3,024	\$ 272,369
2016		-	274,654
2017		-	281,870
2018		-	126,000
2019		-	126,000
Thereafter		-	126,000

March 31, 2014

#### 12. Employment participants and partners

The Agency entered into an agreement with the Province of British Columbia to provide employment services for the period between March 1, 2012 and March 31, 2017. The program provides assistance to participants of the program such as, but not limited to travel, food, living allowance, training or tuition fees, and supplies during their process of searching for employment. Expenses are recognized in the same period funds are paid to the participants.